

---

## Acknowledgments

This book is yet another testament to the fact that sole authorship is a team effort that is made possible by the devoted attention given to it by many people. Foremost, the members of and advisers to the Prometheus Institute deserve praise for meeting the timetables and enduring the chaos of the process; these include Greeley O'Connor, Hilary Flynn, Varda Lief, Lisa George, Pratibha Shrivastava, Suparna Kadam, Larry Gilman, and Hari Arisetty. I am particularly indebted to my agent, Sorche Fairbank, as well as Clay Morgan of MIT Press, for their vision and support of the ideas in this book.

Thanks to my friends and members of my family who have allowed me countless hours of talking through the ideas of this book. Allison Cripps, Olaf Gudmundsson, Sam White, and so many more have generously given me the time and space to work. Also, thanks to those who took the time to review versions of the manuscript—Andrew Jackson, Alex Lewin, Gagan Singh, Per Olsson, and especially Anu, for her understanding and patience throughout the process as well.

I want to thank all of those people who have given help, support, and encouragement during the writing of this book, many of whom have reviewed drafts and provided valuable insights on the history and forces shaping the evolving solar-energy industry—specifically, John Holdren, Tom Starrs, Craig Stevens, Paul Maycock, Scott Sklar, Michael Rogol, Steven Strong, Bob Shaw, Ken Lockin, Denis Hayes, Clark Abt, Hermann Scheer, John Perlin, Josh Green, and Janet Sawin. A very special thank-you goes to Jigar Shaw, who has continued to be all of the above—a source of information and insight, a reviewer, and a provider of constant encouragement.

Finally, I want to thank the people who inspired me to write the book in the first place: Marina Cohen, who unwittingly provided the spark;

the authors of the hundreds of books and articles that allowed me to gain a deeper understanding of the problems we face and their potential solutions; the generations of inventors, entrepreneurs, and advocates—so many without credit—who came before us and paved the way for the transition that the world is about to experience; and finally those who read this book and become inspired to contribute to its realization.

Though a team effort by many, the book's errors and oversights remain mine alone.