
Index

- Airborne Instruments Laboratory, 73, 89, 102
- Air Force, 71–74, 77, 79, 86, 101, 117, 122, 123, 140, 141, 149, 156, 165, 175, 235
- Allison, David, 139, 142, 154, 158, 212, 213, 217–220, 228–242, 251
- Amelco Semiconductor, 11, 212, 213, 216, 217, 220–230, 237–239, 242, 248–252, 255, 263, 269
- American Micro Systems, 263, 264, 280, 292
- American Telephone and Telegraph, 18, 20, 24, 25, 137
- Apple Computer, 1, 302, 303
- Applications notes, 148, 197–200, 207, 244, 249, 271, 299
- Apollo program, 181, 185, 235, 236
- Arms race, 117, 296
- Army, 38, 39, 71, 77, 235. *See also* Signal Corps
- Ash, Roy, 84, 85, 88
- Atomic bomb, 102–104, 110, 111, 225
- Atomic Energy Commission, 185, 190, 191
- AT&T. *See* American Telephone and Telegraph
- Autonetics, 149, 150, 153, 159–161, 165, 235
- Avionics, 78, 109, 140, 148, 149, 155, 156, 159, 165, 215, 225, 226, 236
- Baker, Orville, 220, 229–232, 237, 241
- Baldwin, Edward, 140, 153
- Ballistic Missile Early Warning System, 122, 123, 175
- Bank of America, 40, 85
- Bay, Thomas, 140, 141, 148, 161, 192–196, 200, 214, 240, 261
- Beckman, Arnold, 132–135
- Bell Telephone Laboratories, 10, 22, 27, 66, 76, 79, 80, 88, 97, 129–134, 142, 143, 150, 153, 159, 160, 164, 221, 255, 279
- Bialek, Fred, 260, 267
- Blank, Julius, 128, 131–134, 143, 262
- Bloch, Felix, 100, 187, 188
- BMEWS. *See* Ballistic Missile Early Warning System
- Bradshaw, Harrison, 32, 40
- Buttner, Harold, 60–63
- Calculators, 87, 199, 257, 263, 273–276, 279, 286, 288, 291, 302
- California Institute of Technology, 131, 188
- Cameron, Emmet, 113, 114, 121, 124, 125, 174, 176
- Carter, John, 137, 215, 257, 259–261
- Centre Electronique Horloger, 277, 278
- Chodorow, Marvin, 76, 93, 100, 102, 104, 110–113
- Christensen, Clayton, 211
- Cleanliness, in manufacturing, 50, 63, 70, 75, 80, 81, 89, 92, 114, 115, 146, 147, 204
- Clean rooms, 115, 116, 143, 147
- Clevite, 84, 227

- Complementary MOS, 278, 279
 Computers, 87, 140–142, 148,
 193–195, 224, 225, 235, 245, 249,
 274, 276, 282–285, 288, 291, 303
 Conglomerates, 84–87, 192, 215, 228,
 259
 Control Data Corporation, 193, 194,
 197, 240, 246
 Corning Glass Works, 25, 26, 137, 212,
 233, 234, 237–243
 Corporatism, 40, 41, 163, 265, 299, 300
 Coyle, Alfred, 135, 136, 216
 Crapuchettes, Paul, 75, 78, 85–88
 Cray, Seymour, 193, 194
- Davis and Rock, 166–169, 220
 Davis, Thomas, 166–169
 Department of Commerce, 18, 31
 Department of Defense, 5, 7, 10, 77,
 89, 92, 101, 108, 109, 118, 119, 122,
 123, 127–129, 139, 140, 169–180,
 207, 212, 216, 222, 226, 235, 236,
 251, 283, 295, 296
 Department of Justice, 179, 180
 Diamond Ordnance Fuse Laboratory,
 92, 102, 103, 108, 110, 114, 142
 Discipline, in manufacturing, 81, 115,
 147, 160, 163
 Dollar Steamship Company, 24, 26, 30,
 32, 34, 42
 Dual in-line package, 213, 246, 247, 251
- Eimac. *See* Eitel-McCullough Inc.
 Eisenhower administration, 91, 117,
 171
 Eitel-McCullough Inc., 8–14, 32–50,
 91, 110–114, 119–128, 136, 169, 170,
 174, 175, 178–180, 182, 297–299
 Eitel, William, 14–19, 22–50, 92, 112,
 113, 119, 120, 174, 178, 208,
 294–297
 Electro Dynamics Corporation, 84–85,
 88. *See also* Litton Industries
 Electroglas, 166, 221, 229
 Electronics hobbyists, 1, 6, 7, 18, 38,
 302, 303
 Epitaxy, 203, 240, 280
- Faggin, Federico, 279, 286, 289
 Fairchild, Sherman, 137, 140, 142,
 261, 262
 Fairchild Camera and Instrument,
 137–140, 164, 166, 173, 215, 216,
 220, 257–262
 Fairchild Semiconductor, 8–11,
 128–130, 135–165, 169–174, 180,
 185, 192–208, 212–215, 223, 229,
 235–269, 272–275, 279, 280,
 284–289, 292, 297–303
 Farnsworth, Philo, 55, 57
 Federal Communications
 Commission, 47, 107, 193
 Federal Telegraph Company, 16,
 22–30, 34, 43, 45, 60–67, 73, 74, 84,
 86, 95, 113
 Ferguson, Phil, 239, 240
 Flatpack, 245, 246
 Ford Motor Company, 1, 199, 201
 Frequency modulation, 13, 47, 48, 198
- General Accounting Office, 123, 175
 General Electric, 3, 13, 20, 24–26,
 31–34, 45–48, 53, 66–74, 77, 79, 84,
 92, 96, 97, 102, 107, 108, 113, 119,
 125, 127, 173, 177, 178, 195,
 200–202, 246
 General Micro Electronics, 240, 241,
 256, 263, 264, 273, 275
 General Radio, 82, 99
 Ginzton, Edward, 75, 76, 89–104,
 109–113, 116, 117, 121–125, 170,
 175–182, 186–188, 191, 293
 Glass blowers, 25, 28, 95
 Glass lathes, 28–35, 42, 45, 59, 63, 72,
 73, 76, 78, 84, 86, 100
 Gold doping, 154
 Government Committee on
 Operations of the Senate, 116
 Grady, Frank, 146, 147, 154, 164
 Grinich, Victor, 131–134, 148
- Haas, Isy, 155, 158, 213, 217, 221, 224,
 226, 239
 Haggerty, Patrick, 156, 219
 Halcyon community, 56, 93, 94

- Hall, John, 276, 278
Hall, Lewis, 121, 182, 183
Hall-Scott Motor Car Company, 14, 15
Hansen, William, 56–60, 75, 95, 96,
100, 101, 187, 188
Hayden Stone & Company, 135–138,
166, 215, 216
Heintz, Ralph, 23, 26, 27, 30
Heintz and Kaufman Inc., 16, 20,
23–32, 35, 36, 42–49, 55, 59, 68, 95,
96, 107
Hewlett-Packard, 5, 50, 100, 109, 110,
124, 129, 142, 163, 175, 180, 208,
229, 250, 260, 273, 285, 302
Hewlett, William, 50, 72, 250
Hodgson, Richard, 137, 140, 142, 257,
261, 262
Hoerni, Jean, 131–134, 142–145,
150–156, 166, 212–217, 220–228,
251–254, 262–265, 273, 276–279,
286, 289, 292
Hogan, Lester, 262, 269, 284, 286
Honeycomb grid, 105–107, 112
Honeywell, 225, 235, 248, 274, 282
Hong Kong, 170, 199, 204–208, 241,
272
Huggins Laboratories, 89, 174
Hughes Aircraft, 78, 79, 84–87, 112,
140, 141, 149
Hughes Semiconductor, 129, 139, 140,
146, 153, 154, 165
Hulme, John, 196, 198, 248
Hunt, Malcolm, 233–237, 241, 242
Hybrid circuit, 185, 221, 224, 225, 277
- IBM. *See* International Business
Machines
IHAS. *See* Integrated Helicopter
Avionics System
Industrial and Commercial
Electronics, 42–46
Initial public offerings, 124, 264, 273,
287
Instrumentation Laboratory, MIT, 222,
235
Integrated circuits, 8–11, 129, 130,
150, 155–159, 165, 213, 214, 219,
221–225, 229–232, 236–243,
246–251, 261, 262, 268–270,
274–279, 282–286, 289, 291, 284,
286. *See also* Microprocessors
Integrated Helicopter Avionics
System, 225–228, 248
Intel, 8–12, 252, 253, 264, 279–291,
302, 303
International Business Machines, 137,
140–149, 194, 196, 220, 230, 239,
240, 248, 273, 274, 282, 291
International Telephone and
Telegraph, 23–27, 30, 50, 54, 59–62,
136, 242
Intersil, 11, 12, 252, 263, 264, 276–279,
284–293, 303
- James, David, 212, 217–220, 229,
232–237, 242, 251
Jobs, Steve, 1, 302, 303
- Kattner, Lionel, 155–158, 212, 213,
217–220, 229, 233, 234, 237, 239,
242, 251
Kilby, Jack, 156, 218
Kleiner, Eugene, 131–135, 138, 142,
143, 146, 147, 160, 166, 167, 201,
202, 216, 217, 262
Kleiner Perkins, 167, 202, 258
Klystron, 10, 50, 54–61, 64, 66, 78, 79,
91, 92, 95–97, 104, 107–112,
118–125, 173
Korean War, 55, 77, 83, 92, 108, 110,
113, 116, 117, 119, 137, 296
Kozmetsky, Henry, 87, 215, 216, 222,
227
Kvamme, Floyd, 195, 260, 269–272
- Labor unions, 40, 41, 82, 93, 94, 163,
204, 272, 299
Lamond, Pierre, 240, 244, 253,
259–261, 266–273, 285, 292
Last, Jay, 131–136, 142–144, 155–159,
166, 212–217, 220–228, 239, 262,
292
Lehman Brothers, 85, 219, 220, 229,
232, 233

- Leslie, Stuart, 3, 4, 53, 54
 Liddie, Donald, 237, 242
 Linear accelerators, 75, 100, 170, 186, 187
 Linvill, John, 138, 250
 Litton, Charles, 9, 10, 14–30, 33–35, 42–43, 48–50, 53, 59–85, 88–92, 99–102, 138, 219, 294, 297, 299
 Litton Engineering Laboratories, 9, 14, 30, 33, 34, 42, 45, 46, 55, 57, 61, 67–72, 84, 86, 124, 300, 301
 Litton Industries, 8, 9, 50, 53–55, 73–88, 91, 110, 111, 114, 119, 125, 127, 136, 139, 174–178, 208, 215, 216, 222, 297–301
 Lowell, Arthur, 235, 240
 Machine shops, 125, 127, 143
 Magnetron, 9, 10, 50, 53–55, 61, 64–83, 86–89, 96, 173
 Malter, Louis, 183, 184
 Markkula, Mike, 302, 303
 Marshall, Alfred, 4
 Massachusetts Institute of Technology, 66–68, 131, 135, 217, 222, 235
 Mass production, 44, 170, 201, 202, 207, 208, 243, 292, 297
 McCarthy, Joseph, 116
 McCullough, Jack, 14–19, 22–50, 92, 112, 113, 119, 120, 174, 178, 208, 294, 297
 McNamara, Robert, 171, 172
 Metal oxide semiconductor, 253–259, 262, 263, 266, 273–283, 287–288, 292, 301, 302. *See also*
 Complementary MOS
 Microprocessor, 286, 289
 Microwave Electronics Corporation, 166, 177, 228
 Microwave Laboratory, Stanford University, 110, 186
 Missiles, 91, 119, 121, 130, 131, 140, 141, 149, 160–162, 235, 236
 MIT. *See* Massachusetts Institute of Technology
 Moore, Gordon, 131–134, 138, 142–145, 150, 170, 195, 196, 200, 214, 215, 218, 238, 239, 245, 253, 254, 262, 265, 266, 273, 276, 279, 280, 285, 292, 302
 Moore, Norman, 75, 78–81, 85–88
 MOS. *See* Metal oxide semiconductor
 Motorola, 153, 162, 173, 207, 222, 234, 236, 247, 261, 262, 284, 292
 Moyle, Ken, 260, 286
 National Aeronautics and Space Administration, 181, 222, 256
 National Defense Research Committee, 55, 66–71, 88, 96
 National Security Agency, 239–240, 256
 National Semiconductor, 8–11, 252, 259–261, 264–273, 279, 283–292, 297, 302, 303
 Naval Research Laboratory, 38, 39, 48, 56, 120
 Navy, 23, 24, 38, 39, 43, 55, 62, 63, 67, 68, 71–79, 84, 86, 101, 225, 235, 236
 Nixon administration, 283
 NMR. *See* Nuclear magnetic resonance
 Norberg, Arthur, 13
 Norman, Robert, 213, 239, 240
 North American Aviation, 136, 149
 Noyce, Robert, 129–134, 138, 140–144, 148–153, 156–159, 162–164, 170, 192, 194–196, 200, 201, 204, 205, 215, 220, 235, 239–241, 245, 253, 254, 261–266, 273, 276, 279, 280, 285, 292, 302
 Nuclear magnetic resonance, 100, 170, 187–191, 207, 299
 Olivetti, 263, 276, 277
 Operational amplifier, 224, 248, 249, 269
 Pacific Semiconductors, 139, 154, 165
 Packages, semiconductor, 142, 145, 205, 206, 213, 222, 236, 239, 244, 245. *See also* Flatpack; Dual in-line package
 Packard, David, 49, 50, 72, 100, 250
 Packard, Martin, 187, 188

- Patents, 13, 24–27, 31, 42, 47, 59–61, 95, 100, 105, 187, 248
 Philco, 131, 135, 173, 196
 Photolithography, 142, 143, 157, 203, 229
 Photoresist, 143, 144, 237
 Piore, Michael, 4
 Planar process, 10, 130, 150–154, 156, 165, 214–218, 224, 297
 PNP diode, 134, 138
 Porter, Michael, 5
 Power-grid tube, 2, 8, 20, 21, 24–50
 Preddey, Walter, 32, 40
 Preist, Don, 119, 120
 Profit sharing, 5, 41, 43, 82, 99, 127, 300

 Quality control, 81, 89, 147, 148

 R1 fuse, 101–110, 113, 114
 Radar, 8, 14, 38–43, 48, 50, 56, 60, 62, 67, 79, 96, 97, 108, 109, 112, 119, 188, 228
 Radiation Laboratory, MIT, 66–68, 75, 80, 88
 Radio, amateur, 14–18, 22, 26, 30, 31, 34–41, 48, 95, 119, 295, 296, 301
 Radio, high-frequency (short-wave), 18, 19, 23
 Radio Corporation of America, 2, 13, 17, 18, 24–27, 30–35, 39, 45–48, 66, 74, 77, 79, 92, 96, 102, 119, 125, 173, 174, 235, 255, 278
 Radio Engineering Laboratories, 120, 298
 Radio Research Laboratory, Harvard University, 67–71, 74, 75
 Raytheon, 34, 39, 42, 45, 53, 66, 74, 78, 79, 86, 92, 96–99, 104, 110, 116, 125, 173, 249
 RCA. *See* Radio Corporation of America
 Reliability, 42, 53, 76, 102, 107, 111, 112, 130, 140, 142, 145, 149, 150, 154
 Renegotiation Board, 55, 83, 86, 113
 Rheem Semiconductor, 128, 153, 165
 Rhumbatron, 56–59
 Rice, Rex, 196, 239, 246
 Roberts, Sheldon, 131–134, 142, 145, 166, 167, 216, 217, 221, 262
 Rock, Arthur, 135, 136, 166, 167, 215, 216, 258, 262, 264, 303
 Roosevelt, Franklin D., 38

 Sabel, Charles, 4
 Salisbury, Frederick, 92–97, 101, 104–107
 Sanders, Jerry, 195, 263
 Saxenian, AnnaLee, 3, 4
 Schiff, Leonard, 100, 117
 Scientific Data Systems, 167, 195, 243–248
 Scofield, Philip, 22, 42
 Security clearance, 100, 117
 Seiko, 277–279
 Semiconductor manufacturing equipment, 10, 165, 293, 294
 Shockley, William, 131–134, 138, 139, 296
 Shockley Semiconductor Laboratory, 128–134, 150, 220, 250, 301
 Shermund, Ralph, 42, 43, 46
 Shoolery, James, 188–190
 Sierra Club, 94, 100
 Signal Corps, Army, 74, 80, 139
 Signal Corps Engineering Laboratories, 38, 39, 48, 56, 222, 236
 Signetics, 8–11, 212, 213, 220, 228–243, 249–252, 255, 257, 269, 284, 287, 288, 292, 293
 Silicon, 133, 141
 Silicon gate process, 279, 280, 286, 287
 Singleton, Henry, 87, 215, 216, 222, 227, 228
 Smullen, Roger, 260, 267, 286
 Snow, Donald, 92–97, 101, 104–107, 111
 Société Suisse d'Industrie Horlogere, 263, 276–279
 Solid-state diffusion, 130, 133, 139, 142–147, 157, 158, 164, 166, 203, 213, 221, 229, 258
 Sorg, Harold, 119, 120

- Spangenberg, Karl, 49, 138
- Sperry Gyroscope Company, 45,
59–61, 74–76, 79, 92, 95–99, 102,
104, 106, 108, 110, 116, 119, 125,
140, 141, 149, 239, 243, 295
- Sporck, Charles, 201–205, 208, 240,
253, 254, 259–261, 264–269, 272,
273, 284, 285, 291, 292
- Sputnik, 122, 181
- Stanford Industrial Park, 91, 132, 255
- Stanford Research Institute, 131, 135
- Stanford University, 2, 8, 15, 16, 21, 22,
42, 49–53, 56, 59–61, 75–78, 88,
91–104, 110, 113, 116–119, 125, 131,
132, 137, 138, 166, 186–188, 249,
250, 301
- Stearns, Myrl, 91–103, 107–110,
121–125, 174, 176, 181, 186, 208
- Stewart Engineering, 89, 174, 177
- Stock options, 5, 85, 87, 124, 164, 216,
221, 229, 257–265, 273, 291, 294,
299, 303
- Sylvania, 25, 53, 66, 74, 78–80, 84, 110,
119, 127, 173, 177, 200, 284
- Talbert, David, 249, 259, 260, 268, 269,
273
- Tantalum, 27, 28, 31, 42, 107
- Tap failure, 149, 150, 154
- Teledyne, 167, 212, 215, 216, 220–228
- Television, 8, 74, 95, 107, 108, 120,
193, 194, 199, 200, 233, 299
- Terman, Frederick, 3, 8, 49, 50, 53, 54,
68, 75, 76, 88, 94, 100, 117, 132, 138
- Tetrode, 46, 47, 112, 120
- Texas Instruments, 129, 130, 134, 145,
153, 156–159, 162, 165, 173, 200,
207, 214, 218–223, 226, 229, 230,
247, 248, 261, 268–272, 284, 292
- Thornton, Tex, 84–88, 215, 218
- Transistor, 8, 10, 133, 134, 143, 150,
152–154, 197, 223, 224, 228
- Traveling-wave tube, 76, 78, 102, 118,
173
- Triode, 21, 36, 46, 61–63
- Tropospheric scatter communication,
120, 125, 298
- Ultek Corporation, 183–186, 242
- Union Carbide Electronics, 228, 249,
254, 263, 264, 273, 276, 278
- University of California, Berkeley, 41,
68, 75, 94
- VacIon pump, 121, 122, 182–186
- Vacuum evaporator, 139, 185, 192,
293
- Vacuum pumps, 21, 34, 45, 59, 63, 72,
84, 121, 122, 127, 182–186, 192,
293
- Valentine, Donald, 267, 270–272, 302,
303
- Van Poppelen, Joseph, 233–237, 241,
242
- Varian Associates, 8–11, 89, 91,
97–128, 139, 162, 163, 169, 170,
174–192, 207, 208, 293, 294, 297,
298, 300
- Varian, Dorothy, 93, 94
- Varian, Russell, 55–59, 75, 89–103,
109, 110, 113, 121–125, 187, 188
- Varian, Sigurd, 55–59, 75, 89, 93, 94,
102–107, 121–124, 181, 186, 187
- Venture capital, 10, 11, 137, 166, 167,
258, 264, 265, 286, 294, 299, 302,
303
- Vietnam War, 226
- Watches, electronic, 254, 263,
274–279, 288, 302
- Watkins-Johnson, 91, 127, 163, 166,
177, 180, 181, 208
- Weissenstern, Mark, 217–220, 229, 237
- Western Electric Company, 13, 24, 31,
39, 45, 53, 74, 96, 99, 110, 116, 131,
143, 145, 148
- Westinghouse Electric Corporation,
13, 20, 24, 25, 31, 32, 45, 66, 74, 79,
173, 174, 225
- Widlar, Robert, 248, 249, 259, 260,
268, 269, 271–273
- Woenne, Roy, 68, 72, 78, 85–88
- World War II, 7, 14, 67, 91, 97, 295,
296
- Wozniak, Steve, 1, 302, 303

- Yelverton, Jack, 162, 163, 220, 229,
241, 242
- Yield, in manufacturing, 42, 83, 152,
154, 161, 203, 204, 227, 237–239,
242, 243, 249, 256, 298
- Zenith, 196, 200